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## THE INTEGRATED MANAGEMENT SYSTEM AND THE LEADERSHIP OF THE TACTICAL TROOPS DURING COLLECTIVE DEFENSE MISSIONS

**Author:** IOANA, Ion C

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** Management is a specifically human activity, meant to organize, to coordinate and to direct the human and material forces at hand, in the interior of a certain system, in the purpose of creating some given or pre-established objectives. In the field of the armed forces this complex activity requires thorough knowledge, experience and high moral standards and it is carried out by commandants, military structures and the armed forces headquarters, in accordance with the orders and directives from the superior structures. Leadership is the most important component of the combat field. It decides on the approached tactics, on how the fire power and the protection is used, making sure that everything is used effectively against the enemy.

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## THE MILITARY DECISION MAKING PROCESS AND ITS INFLUENCE UPON THE INTEGRATED DEFENSE RESOURCES MANAGEMENT

**Author:** DUMEA, Viorel

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** Within the context of Romania's membership to NATO and EU the military decision-making process in terms of the best solutions to more or less important problems should be not only common knowledge, but also common practice. However, since practice is nothing without knowledge, the current article aims at investigating the basic aspects pertaining to the decision making process, as well as the latter's relevance within the military environment. The conclusion to be reached is that the the decision-making process has a direct and major influence upon the integrated defense resources management.

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## **THE IMPACT OF THE LATEST DEVELOPMENTS AT CONTINENTAL AND GLOBAL LEVEL ON MANAGING SECURITY WITHIN THE EUROPEAN STATES**

**Author:** Prince, RADU HOHENZOLLERN-VERINGEN-DUDA

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** Not only once in the European history security management has generated a consequential management of defense resources. Not only once, defense resources and operational capabilities have stamped the war fighting functions which have led to a specific conduct of military campaigns. And not only once in our global history, campaigns have modified and reconfigured political systems, democracies, societies and lives. Understanding the security environment in which we co-exist makes us aware of the situation and

usage perspective of every single weapon, item of equipment and soldier we should put up front in battle.

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## **DEFENSE INDUSTRY MANAGEMENT IN THE AGE OF A GLOBALIZED TRANSFER OF MILITARY TECHNOLOGY**

**Author:** GHEORGHE, Ion

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** The globalization of military technology transfer has direct influences upon defense industry and its management. Defense industry is a small part of national industry, but it has a very important role, especially for the country members of the Alliance, which asks them to be efficient and competitive. In this context, Romanian defense industry must offer high quality, interoperability and attractive products to fulfill our intention that our industry to be modernly managed.

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## **WORLD'S CURRENT NAVAL FORCES AND THEIR DEVELOPMENT IN THE FIRST HALF OF THE 21st CENTURY: SOME CONSIDERATIONS**

**Author:** HÂLDAN, Romulus

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** The first half of 21st century will indicate great changes in the Naval Forces' structure worldwide. These forces will play a major role in shaping the configuration of the future armies due to their expeditionary features as well as their endowment of versatile ships which will be able to conduct missions in various different environments using various tactics and all types of armament and ammunition. In this respect, vast programs are to be launched and a big amount of money will be spent in order to change the present naval forces configuration into a new one. All these changes are required by the new missions with which naval forces will be assigned to and which are consequences of the new threats and the development of the classic ones.

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## TRENDS IN MANAGING MOUNTAIN TROOPS' ORGANIZATIONAL STRUCTURES' CHANGES ENSUING FROM ROMANIA'S ACCESSION TO NATO AND EU

**Author:** DABIJA, Bogdan Alexandru

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** The new structure of the mountain troops is a stringent necessity rooted in the new missions of these troops and in lessons learned in military operation theaters. Being a very complex process, the achievement of such structures asks for modern and high qualitative management connected to national requirements and NATO standards. Some proposals from my research paper wish to suggest my intention to contribute to the accomplishment of those mountain troops' structures, which should be efficient and flexible in the operation theaters.

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## **THE RELATIONSHIP BETWEEN HUMAN RESOURCE MANAGEMENT, HUMAN CAPITAL AND COMPETITIVITY**

**Author:** GOICEA, Geanina

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** Competitvity can be seen as a result of rapidity, creativity/unique of solutions, level of trust and the price with which an employee can achieve his/her economic objective. Employee competence and skill are extremely important matters today in view of the general shortage of talent and the mobility of employees with talent. Taking into account the above mentioned facts, we present as follows the procedures concerning the optimum, quality and quantity, as well as the procedure concerning the improvement of the personnel level.  
[PUBLICATION ABSTRACT]

**Subject:** Human resource management; Human capital; Competition

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2007

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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### **The 30th Mountain Troops Battalion „DRAGOSLAVELE", Romania**

**Author:** POP, Virgil Ovidiu

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** The new Romania's status of NATO member country places the simultaneously of collective and national territory defense between necessity and duty. In the actual geopolitical environment both collective defense and national defense represents the pillars of preserving the most important state characteristics: sovereignty, independence, unity, and territorial integrity. Also, collective defense is conducted to make up for internal vulnerabilities and to diminish their impact on national security. For Romanian army is very clear that national territory defense missions have the highest priority not only against some possible aggressions but also to prevent terrorist actions or crisis management.

**Publication title:** Defense Resources Management in the 21st Century

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## THE ECOLOGY OF INFORMATION AND ENERGY: PATHOLOGIES, CAUSES AND REMEDIES

**Author:** TEODORESCU, Constantin; JALO, Victor

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** Nowadays, the human beings are concomitantly subjected to more different types of radiations that are dangerous for their health. In this work are presented some of the most powerful sources of pathogenic influence that lead to the destruction of the human being's fine physical fields, with severed consequences for health. Also, are presented the most efficient system for bio-informational protection.

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## THE ROLE AND FUNCTION OF THE WORKFORCE (HUMAN RESOURCE) WITHIN THE DEFENSE RESOURCES

**Author:** ILIE, Marin

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** One of the most important components of defense resources is, in my opinion, workforce (work resource), which can be found in different modes in all other resources, because, finally everything is a human useful product. This problem becomes more important nowadays, when we witness an increase of the workforce deficit as a result of its migration. In Romanian Armed Forces, workforce is significant in their transformation process. My research paper attempts to identify the ways to ameliorate the impact of the workforce decrease generally, and in the Armed Forces, particularly. [PUBLICATION ABSTRACT]

**Subject:** Workforce; Human resource management; Defense industry; Models; Armed forces

**Location:** Romania

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2007

**Publication date:** 2007

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## **THE MANAGEMENT OF THE HUMAN RESOURCE WITHIN THE MILITARY SYSTEM - CHARACTERISTICS AND ROLE**

**Author:** PAUN, Ilie

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** Human resource management is a term which, throughout the 1980s and into the 1990s, has become increasingly familiar to managers and management students. But a decade of familiarization has done little to clarify exactly what human resource management is, where it differs from traditional personnel management, and how important it will be for the future. In this paper, human resource management will be treated as a diverse body of thought and practice, loosely unified by a concern to integrate the management of personnel more closely with the core management activity of military organizations. [PUBLICATION ABSTRACT]

**Subject:** Human resource management; Armed forces

**Publication title:** Defense Resources Management in the 21st Century

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**Publication year:** 2007

**Publication date:** 2007

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## THE POSITION OF CHIEF INFORMATION OFFICER (CIO) - A NECESSITY FROM THE PERSPECTIVE OF AN INTEGRATED DEFENSE RESOURCES MANAGEMENT

**Author:** VASILESCU, Cezar

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** The realities of today's world, which are constantly changing, as well as the role played by information in general and information technology in particular have enhanced the emerging need to implement a

management of information dissemination and utilization that fully meets organizational interests. Since information is a mixture of quantitative and qualitative aspects subjected to individual interpretations, efficient information management calls for "professionals" that have the necessary skills and expertise in this respect. The hereby paper approaches the concept of Chief Information Officer (IT Director) as well as his/her mission and duties, and examines the strategy of goal achievement related to integrated information management while emphasizing Romania's role in promoting the CIO's position at regional level. [PUBLICATION ABSTRACT]

**Subject:** Chief information officers; Systems integration; Information dissemination; Defense industry; Information technology; Information management

**Location:** Romania

**Publication title:** Defense Resources Management in the 21st Century

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## **AN ANALYSIS OF DEFENSE EXPENDITURES WITHIN A GLOBAL CONTEXT**

**Author:** DOVAL, Elena

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** The problem of financing national defense facing NATO and its member countries becomes, in the current global context, a change management problem. This paper analyses the financing of defense from the

point of view of defense weapons, ammunition and equipment acquisitions. Following a presentation of the world tendencies in defense financing, the paper provides a short analysis of the world defense and security expenditures. This paper also proposes a matrix-type model in order to highlight the changes in the defense expenditures management. [PUBLICATION ABSTRACT]

**Subject:** Defense industry; Defense spending; Financing; National security; Military weapons

**Company:** North Atlantic Treaty Organization--NATO

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

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## **DEVELOPMENTS IN THE MANAGEMENT OF MULTINATIONAL MILITARY OPERATIONS**

**Author:** GRADINARU, Narcisa

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** Analyzing the implications of Romanian armed forces into the international missions emphasize the changing of their environment and maybe of their ways of development. The demographical problem and the accentuated polarization of population and wealth, the coming of the global system near the limits of the human activity, militarization without limits as well as the ways and attitudes that appeared due to the international military conflicts that belong somehow to the past, are only some of the threats that may generate or produce



new conflicts or may sustaining the already existing ones. Due to its diverse, complex, unpredictable and multidirectional character of the new threats imply from Romanian troops a difficult way of adopting and applying the measures for preventing conflicts and there may be a need to rediscuss and even improve them.

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## THE IMPACT OF CULTURAL DIFFERENCES ON LEADERSHIP STYLE

**Author:** TATAR, Livia

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** The dynamics of individual-group relations is a highly debatable issue. To what extent is social behavior influenced by individual's psychological and physiological components? Does the individual make culture or does culture make the individual? - are but two questions that emphasize this dilemma, whereas the research results in the field is directly relevant to management techniques and leadership styles. The hereby article attempts to discuss the connection between culture and leadership by means of some examples offered by the management literature of the last years. [PUBLICATION ABSTRACT]

**Subject:** Cultural differences; Leadership; Social psychology; Behavior; Anatomy&physiology

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## **THE MANAGEMENT OF MEDICAL ACTIVITIES IN THE CONTEXT OF A BIOTERRORIST ATTACK**

**Author:** PREDA, Eugen

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** Recent threats as well as the use of biological agents by terrorist organizations against the civilian population have shown vulnerability towards these situations thus emphasizing the need for a strengthening of the capacity for an intervention in case of a bioterrorist attack. The complex training against the bioterrorist threat serves a double goal, namely it will serve for the detection of rare or unusual epidemic illnesses and will respond to industrial public health emergencies which may remind of terrorist events through their unpredictability and through their capacity to cause mass victims. The management of medical activities in case of a bioterrorist attack includes the completion of a plan for the specific medical reaction, the development of an appropriately equipped infrastructure and an incorporated system of epidemiologic surveillance.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Conference Proceedings

**ProQuest document ID:** 1149788444

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**Copyright:** Copyright Romanian National Defense University, Regional Department of Defense Resources Management Studies 2007

**Last updated:** 2012-11-10

**Database:** ProQuest Central

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## THE MANAGEMENT OF THE FINANCIAL AND BANKING RESOURCES

**Author:** BARANGA, Dan Cornel; BARANGA, Carmen

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** The financial-banking system knew, in the last decades a complex expansion process, an institutional, instrumental, and procedure diversification and differentiation. The banking products and services were multiplied and adjusted to the conditions generated by an economy oriented towards globalisation, informatisation and liberalization. Within this context of evolution of the theory and practice in the financial-banking field, we considered that the special dynamics of the international economic environment make more necessary the re-considerations of fund at macroeconomic level as regards the organisation, on scientific bases of the good practice rules in the business management and the regulations are being produced regarding the intensity of the regulation and surveillance of certain industries.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Conference Proceedings

**ProQuest document ID:** 1149745805

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**Last updated:** 2012-11-10

**Database:** ProQuest Central

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## **THE IMPACT OF THE REVOLUTION IN MILITARY AFFAIRS ON THE INTEGRATED DEFENSE RESOURCES MANAGEMENT**

**Author:** ENE, Vasile; STANCILA, Lucian

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** Defence and security fields in Europe and North America evolved starting with the '90s influenced by the rising new threats to security and multiplying of old ones. NATO has been playing a major part in reducing the security threats to its member countries and in promoting international stability and security. At the end of the '90s EU also has started developing its own defense and security dimension as a reaction to immediate or longer term threats and as a means of consolidating its economic and political stance on the international arena. Since NATO and ESDP share common areas of action - defense and security - and members, a quest for synergies have started ever since EU launched its policy in this field. The fluid nature of threats, the increasing interdependencies highlight that the interests of both organisations and of their members is to build upon institutional convergences and avoid competition. [PUBLICATION ABSTRACT]

**Subject:** National security; Alliances; Resource management; Military readiness

**Company:** North Atlantic Treaty Organization--NATO, European Union

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Feature

**Document feature:** References

**ProQuest document ID:** 1142204765

**Document URL:** <http://search.proquest.com/docview/1142204765?accountid=15533>

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**Last updated:** 2012-11-09

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## **KNOWLEDGE MANAGEMENT OF COGNITIVE WARFARE**

**Author:** VADUVA, Gheorghe

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** The most prolific world's battles - because peoples can't ever deprive of all kind of battles and wars, these being intern part of world's philosophy and physiognomy - should be from the acknowledgement field. The knowledge battles produce notions, categories, reasons and concepts, and these are part of the cognoscible human nature, give it consistence, force, perennially and perspective. To know means to think and to think means to foreseen. The knowledge war don't limit to the acknowledgement space but also regards to use this space for its more or less direct or indirect goals, which means, in fact, to put into shape new dynamic confrontation policies, to impose wills, to obtain advantages, to induce behaviors and, why not, to manage a security environment more and more complex and hostile. [PUBLICATION ABSTRACT]

**Subject:** Knowledge management; Military strategy; National security; Cognition&reasoning; Psychological warfare

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Feature

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**Last updated:** 2012-11-09

**Database:** ProQuest Central

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## **SOME ASPECTS CONCERNING THE HISTORY OF MILITARY MANAGEMENT AND OF MILITARY THINKING UNTIL THE 19th CENTURY**

**Author:** BERCHIU, Vicenzio

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** This article presents aspects of the military managerial history and art, from antiquity up to the end of the 19th century. Both, military management and art are deeply rooted in the human evolution. The two sciences had a parallel development being closely linked to the economic development and social transformations of humanity. Though, from the beginnings and up to the 20th century, military management was not considered a science, it still existed under another name, the art of leading.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Conference Proceedings

**ProQuest document ID:** 1151330688

**Document URL:** <http://search.proquest.com/docview/1151330688?accountid=15533>

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**Last updated:** 2012-11-13

**Database:** ProQuest Central

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## MANAGEMENT

**Author:** DUTU, Petre; DUTU, Viorica

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** The integrated management of defense resources is a willing managerial process that is assumed by the Ministry of Defense. It aims to the continuous edification of military institution's global feat. The purpose of the integrated management is to assure military institution's ends and sustainable competency and also to appease the exigencies of both the military personnel and the society. Its implementation in the Romanian Armed Forces is leaded by a whole of external and internal factors that are interdependent and interacting. Some of them are: globalization and regional integration; country's belonging to a specific political-military alliance; revolution in military affairs; political regime and democracy's development; Armed Forces' political neutrality; military institution's process of transformation. These determinations might be analyzed by some dimensions: organizational, human, material, normative, and environmental.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Conference Proceedings

**ProQuest document ID:** 1149788460

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**Last updated:** 2012-11-10

**Database:** ProQuest Central

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## **THE RECRUDESCENCE OF INTERNATIONAL TERRORISM- POSSIBLE COSTS FOR ROMANIA**

**Author:** CONSTANTINESCU, Maria

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** In the current international security context Romania faces new challenges related to the general increase of security risks. Romania's NATO membership and its foreign policy and military decisions generate in this respect both an increase security in relation to an armed attack from another country towards Romania, but also the emergence of new risks and threats. One of the most important new risks for Romania is the terrorism, in the form of potential attacks against targets on Romania's territory, but also in the form of various activities related to financing of terrorist activities through illegal activities on Romania's territory. This increase in risks entails, besides the obvious security aspects, various costs for Romania (material, financial, economic etc). [PUBLICATION ABSTRACT]

**Subject:** International relations; Terrorism; Defense spending; National security

**Location:** Romania

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Feature

**Document feature:** References

**ProQuest document ID:** 1136851581



**Document URL:** <http://search.proquest.com/docview/1136851581?accountid=15533>

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**Last updated:** 2012-11-09

**Database:** ProQuest Central

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## THE CONCEPT OF ORGANIZATIONAL COMMUNICATION AND ITS RELATIONSHIP WITH AN INTEGRATED DEFENSE RESOURCES MANAGEMENT

**Author:** CODREANU, Aura

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** In order to understand the complexity of the defence organization within the context of its attempts towards implementing an integrated defence resources management, it is necessary to start from an analysis of the key concepts underlying the overall concept of integrated management. Consequently, this article aims at investigating the concept of communication from a two-fold perspective. First, it is to provide a broad outline of what communication is from the perspective of communication theories. Thus, once general terminological delineations are made and a model of communication theory identified as the incipit for a communication paradigm, a breakdown of the concept of communication into its main variables from the perspective of organisational theory is to be further carried out in order to set out the basic paradigm of prospective analysis of the plethora of meanings yielded by the overall concept of integrated defence resources management.

[PUBLICATION ABSTRACT]

**Subject:** Organizational behavior; Communication; Systems integration; Defense industry; Human resource management; Organization theory

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Feature

**Document feature:** References

**ProQuest document ID:** 1137123902

**Document URL:** <http://search.proquest.com/docview/1137123902?accountid=15533>

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**Last updated:** 2012-11-09

**Database:** ProQuest Central

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## **BUREAUCRATIC MANAGEMENT VS MANAGEMENT FOR PROFIT**

**Author:** POPA, Brândusa

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** A plethora of literature that focuses on different aspects of bureaucracy resonates the same note of Weber that the hegemony of bureaucracy will not diminish in the future. It is argued that bureaucracy is an indispensable element in modern social and economic organizations because the principles of organization management are founded on the basic tenet of bureaucracy, what is called by Weber rationalization. An intimate interrelationship exists between bureaucracy and democracy; an effective democracy cannot exist without an effective bureaucracy, not only in terms of the day-to-day administrative requirements of a modern economy and political system, but also in terms of safeguarding the nation from unbridled corruption and abuse of power by democratically-elected officials and their appointees. [PUBLICATION ABSTRACT]

**Subject:** Bureaucracy; Political systems; Management; Democracy; Organizational behavior

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Feature

**ProQuest document ID:** 1139755263

**Document URL:** <http://search.proquest.com/docview/1139755263?accountid=15533>

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**Last updated:** 2012-11-09

**Database:** ProQuest Central

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## **PRIORITIES OF THE INTEGRATED DEFENSE RESOURCES MANAGEMENT IN RELATION WITH INTERNATIONAL MISSIONS**

**Author:** MOLDOVAN, Dorinel Ioan

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** The present paper intends to present the requirements and factors influencing the international missions, in which units of the Romanian Armed Forces participates successfully. For sure, these cannot be known totally and as a result, assessed properly. Nevertheless their better understanding help the leaders to make the best decisions related to the involvement of our forces in different types of missions.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Conference Proceedings

**ProQuest document ID:** 1151950544

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**Last updated:** 2012-11-15

Database: ProQuest Central

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## ON-LINE EDUCATIONAL SERVICES

**Author:** ROCEANU, Ion

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** Last year the National Defence University decided to start an ambitious project in e-learning field. By last year we presented our perspective and expectations speaking about research project named Pilot e-learning centre. Now, we are proud to speak about a functional e-learning system which is able to deliver on-line educational services: support for master and doctoral studies, virtual library, on-line courses and so on. More the less, we are recognized like a serious NATO College partner and we became the Partnership for Peace Consortium's member and we are granted to deliver all types of courses in Romania.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Conference Proceedings

**ProQuest document ID:** 1149745826

**Document URL:** <http://search.proquest.com/docview/1149745826?accountid=15533>

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**Last updated:** 2012-11-10

**Database:** ProQuest Central

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## THE DEVELOPMENT OF AN INTEGRATED INFORMATION SYSTEM TO MANAGE THE DOCUMENT FLOW WITHIN ROMANIAN DEFENSE UNITS INVOLVED IN INTERNATIONAL MISSIONS

**Author:** POPA, Vasile

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** Implementation of integrated information systems in order to manage Romanian defense units' documents could be very useful for the Romanian troops involved in international activities. The actual documents management system is traditional and is based upon our defense ministry internal norms which are applied for any possible situation. Integrated management is a cultural challenge for our ministry of defense. This challenge demands all managers involved in defense to understand that their past experiences and competencies are not enough and are necessary new abilities in order to obtain an efficient leadership for Romanian military units involved in international missions. [PUBLICATION ABSTRACT]

**Subject:** Systems integration; Information systems; Document management; Defense; International relations; Armed forces

**Location:** Romania

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Feature

**ProQuest document ID:** 1127538948

**Document URL:** <http://search.proquest.com/docview/1127538948?accountid=15533>

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**Last updated:** 2012-11-09

**Database:** ProQuest Central

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## STRATEGIC MANAGEMENT FUNDAMENTALS

**Author:** SORIN, Ioan; PREDA, Florinel

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** The concept of management is employed in various contexts. Thus, two of the most common are specialized literature on one hand, and business management on the other hand. Starting from them, the aim of this article is to review the basic aspects of the concept of management from the perspective of what strategic management is and on its relevance for the military environment.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Conference Proceedings

**ProQuest document ID:** 1151742230

**Document URL:** <http://search.proquest.com/docview/1151742230?accountid=15533>

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**Last updated:** 2012-11-14

**Database:** ProQuest Central

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## INFORMATION RESOURCES AND THE CYBERNETIC ENVIRONMENT

**Author:** RADUICA, George Teodor

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** Hi-tech and IT, Internet and modern communication systems have revoluted the international relations, the relations between states, the political and strategic concepts, forwarding new coordinates such as informational, geospatial and cyberspatial. Information and communication technologies (ICT) now pervade virtually all areas of modern society, civil and military. The Internet has connected people and organizations across the world in a way never seen before and the implications for this new connectivity are still being played out and remain to be fully understood.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Conference Proceedings

**ProQuest document ID:** 1150455355

**Document URL:** <http://search.proquest.com/docview/1150455355?accountid=15533>

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**Last updated:** 2012-11-11

**Database:** ProQuest Central

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## **THE DEFENSE PLANNING SYSTEM - DEVELOPMENTS AND PERSPECTIVES -**

**Author:** DOBRITOIU, Corneliu

**Publication info:** Defense Resources Management in the 21st Century : n/a. Brasov: Romanian National Defense University, Regional Department of Defense Resources Management Studies. (2007)

[ProQuest document link](#)

**Abstract:** Like other former Central & East European communist countries, Romania has inherited a Cold War-type defence planning system, characterized by rigidity and excessive centralization, with an inadequate correlation between allocated financial resources and settled missions. To implement a new defence planning system was not an easy task. Although we had a model to follow, we also have to learn from our own mistakes. PPBES has provided the framework for institutional changes within the MoD with a clear division of responsibilities between civilian and military structures. Based on the lessons learned from the first PPBES cycles, we have managed to overcome the gap created by the lack of coordination between structures at horizontal level, as well as by an overoptimistic planning of a large number of objectives assumed without being co-related with the allocated resources. We have also learned to use a qualitative approach in shaping the armed forces restructuring and reform process, focusing on the development of capabilities that finally allowed us to be a credible and reliable partner for NATO. [PUBLICATION ABSTRACT]

**Subject:** Alliances; Military readiness; Defense; Armed forces; National security; Military policy

**Location:** Romania

**Company:** North Atlantic Treaty Organization--NATO

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Feature

**Document feature:** References

**ProQuest document ID:** 1142182875

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**Last updated:** 2012-11-09

**Database:** ProQuest Central

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## **DECISION SUPPORT SYSTEMS**

**Author:** SORA, Daniel; BUJOREANU, Iulian

**Publication info:** Defense Resources Management in the 21st Century . (2007).

[ProQuest document link](#)

**Abstract:** Decision Support Systems (DSS) are a specific class of computer-based information system that supports business and organizational decision-making activities. A properly designed DSS is an interactive software-based system intended to help decision makers compile useful information from raw data, documents, personal knowledge, and/or business models to identify and solve problems and make decisions. In this paper, certain decision analysis tools are evaluated concerning their suitability for decision support and monitoring purposes.

**Publication title:** Defense Resources Management in the 21st Century



**Publication year:** 2007

**Publication date:** 2007

**Year:** 2007

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Conference Proceedings

**ProQuest document ID:** 1151947999

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**Last updated:** 2012-11-15

**Database:** ProQuest Central

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## **CONSIDERATIONS ON ADMINISTRATION - BETWEEN NEED AND ECONOMY**

**Author:** MAFTEI, Lucian

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** When the first computers became part of our work in military environment, many believed that the time for less personnel and no paper in administrative branch arrived. This time has not arrived yet, or at least this is the reality that we still face. This does not make us more dynamic, more efficient, more flexible, and not even happier. So, maybe it is time to look at a new approach and to find out what is to be changed.

**Subject:** Armed forces; Military personnel; Computers

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Conference Proceedings

**ProQuest document ID:** 1136961760

**Document URL:** <http://search.proquest.com/docview/1136961760?accountid=15533>

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**Last updated:** 2012-11-08

**Database:** ProQuest Central

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## **RISK ANALYSIS - PRESENT ANF FUTURE IN ROMANIA'S GOVERNMENTAL ACTIVITY**

**Author:** BUJOREANU, Iulian

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The paper brings forward the existing preoccupations in the Romanian society in terms of developing a well structured and effective risk analysis body, the comments, initiatives and analyses present in the Romanian governmental environment. It develops both principles governing such an activity and the initiatives, situated at a premature beginning of generalization of the risk management activity that should represent the essential element of any governing strategy, policy, or program.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Conference Proceedings

**ProQuest document ID:** 1150456641

**Document URL:** <http://search.proquest.com/docview/1150456641?accountid=15533>

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**Last updated:** 2012-11-11

**Database:** ProQuest Central

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## THE MILITARY ORGANIZATION AND INTERCULTURAL MANAGEMENT - GENERAL CONSIDERATIONS

**Author:** TATAR, Livia

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** Despite its profound implications in organizational culture and, therefore, management practices and techniques, intercultural aspects have only recently begun to suscite theorists' interest in the sense of thoroughly analyzing cultural diversity within organizations. Although previous research has viewed cultural variety as a cause of conflict, difficult choice of motivating factors or hampered communication - to name but a few - current preoccupations focus more on valuing various sub-cultures for the purpose of increasing organizational performance and well-being. The hereby paper attempts to examine cultural diversity in the military system as a starting point of similar future endeavors.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

**Language of publication:** English

**Document type:** Conference Proceedings

**ProQuest document ID:** 1151054009

**Document URL:** <http://search.proquest.com/docview/1151054009?accountid=15533>

**Copyright:** Copyright Romanian National Defense University, Regional Department of Defense Resources Management Studies 2006

**Last updated:** 2012-11-12

**Database:** ProQuest Central

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## **SPECIFIC SECURITY FEATURES IN ENCLOSED AND SEMI-ENCLOSED SEA AREAS**

**Author:** HÂLDAN, Romulus

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The enclosed and semi-enclosed seas are particularities of the world's oceans in that they have specific characteristics and particularities concerning security in the area. Security in the enclosed and semi-enclosed seas is usually regarded as a seaside countries' issue only. However, we should take into consideration that the access to and from these areas is a matter of international law and, consequently, it concerns all international organizations, both political and economic. Therefore, legal papers related to enclosed and semi-enclosed seas are larger in number than those concerning open seas and oceans even though the legislation is more reduced. The diversity of threats which may endanger the safety in these areas requests different approaches and, subsequently, implies a great number of agreements and arrangements as well as the launching of local initiatives.

**Subject:** National security; Oceans; Economics

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

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## **THE IMPACT OF ECONOMIC FACTORS UPON SECURITY**

**Author:** BAHNAREANU, Cristian

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** In the last years, the economic factors have more and more relevance for the accomplishment of security. The main goal of this paper is to identify the main economic factors which generate security or insecurity in our contemporary world. The achievement of security strongly depends on the state's capacity to deal with these factors, to find solutions in order to maximise the positive ones and diminish or even eradicate the negative ones.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

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## **NATO INTEROPERABILITY ACHIEVEMENT - BETWEEN REALITY AND WISHFUL THINKING**

**Author:** ILIE, Marin

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The approach to interoperability and compatibility among the Armed Forces of NATO countries is usually accomplished by taking into account logistics, as well as the conceptual and operational domains. Therefore, the aim of this paper is the investigation of the operability concept within the modern and integrated management practiced in NATO. The conclusion to be drawn is that interoperability plays an important role in all domains, but without managerial interoperability the concept of management per se cannot be used in any other fields.

**Subject:** Interoperability; Armed forces; Logistics

**Company:** North Atlantic Treaty Organization--NATO

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

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## **COSTS AS A DECISION-MAKING CRITERION IN THE PRODUCTS DESIGN STAGE**

**Author:** LUPULESCU, Nouras Barbu; PÂRV, Aurica Luminita

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** Managing a new product design project in the product life cycle assumes taking into account the consequences of the designers decisions on the future costs and, particularly, the manufacturing costs of the

company. The life cycle cost perspective focuses on the cost committed during the design and development stages. Evaluating the cost committed during the design and development stages is becoming an important challenge for the companies of the industrial sector and it is during these stages that the main risks involved can be identified and evaluated. Different methods and tools can be used to influence the designer's decisions and the cost committed on the life-cycle: Design for Manufacturing and Assembly, Value Analysis, Design-to-Cost, risk analysis, standardization. The purpose of this paper is to present original software to manage the costs incurred and the economic risks involved.

**Subject:** Decision making models; Design engineering; Life cycles; Economics; Expenditures

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

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**Journal subject:** MILITARY

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## **ARMED FORCES IN DEMOCRACY**

**Author:** AGAFITEI, Titi Iulian

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** From a psychological and social viewpoint, the individual consciousness has to be underpinned by a set of values and beliefs reflecting the soldier's perception of the world, as well as the way in which he/she perceives his/her role in the society. In every day life, the military are regarded as a citizen with full rights and duties within the community. Practically, however, armed forces are viewed as the regime's tools or, on the

contrary, as the nation's tool. The 21st century Romanian militaries' civil and moral education has to focus on the following: their mission is politically useful, as well as legally and morally justifiable.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2006

**Publication date:** 2006

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

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## IT APPLICATIONS USED IN THE PREPARATION OF TACTICAL LEVEL MISSIONS

**Author:** BÂRSAN, Ghita; OANCEA, Romana

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The paper describes the IT application for optimal variants determination in the framework of the research project entitled: "Optimization of capabilities for tactical missions' preparation in the field of national defense and security". Optimal variant determination was carried out in the C++Builder environment. By the proposed application, the optimal variant assumes the subject's sorting that fulfils some specific task, in certainty and uncertainty conditions. According to the mission type specific decision-making methods are applied to the scores that the subjects gained by testing under mission-specific criteria and sub-criteria, as well as to the risk factors that may influence the mission,. The decision-making methods that are implemented in the application are: the method of Moments, Electre method, Utilities method, Regret method.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2006



**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

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Document 41 of 62

## **SECURITY PERSPECTIVES**

**Author:** MOLDOVAN, Dorinel Ioan

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The present paper attempts to present several perspectives on security, accepted as the main features for the existence of a state. The flexibility and ambiguity of the concept is raising from the meanings it acquires with different authors, due to the complexity of the international and domestic environment.

**Subject:** National security; Statehood; International relations

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

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## THE 21ST CENTURY NAVAL FORCES

**Author:** HÂLDAN, Romulus

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The end of the Cold War has brought a review of the Naval Forces' missions and, as a consequence, their restructuring while considering the challenges of the new security environment, which are different from the classical pattern and, therefore, they require a different approach. All naval powers worldwide, especially the biggest ones, have configured their own forces and capabilities rapidly, mostly by setting out modern ships endowment projects covering long periods of time, sometimes even a half-century. These projects are extremely ambitious, almost fictional. The main features of the new ships will be high technology, as well as diverse in terms of their roles. In this view, the accomplishment of these projects will put Naval Forces at the heart of many diverse future conflicts.

**Subject:** Armed forces; Cold War; Warships

**Company/organization:** Navy-US; 928110

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2006

**Publication date:** 2006

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## THE ROLE OF THE PRIVATE SECTOR IN ENSURING NATIONAL SECURITY

**Author:** ZELIJKO, Gajic

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** This paper presents some research that speaks about the need for change in the relations between the national security system and the private sector. The private sectors role in the change process is important to the better understanding and cooperation between these two sectors, which could increase national defense capabilities and security. The private sector is better prepared to operate in the contemporary environment (globalization, competitive markets, etc.), but the defense sector has to begin to utilize the advantages of modern management and cooperation with the private sector with the aim to enhance overall performance and capabilities.

**Publication title:** Defense Resources Management in the 21st Century

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## THE MATHEMATICAL MODEL OF EMBEDDING THE RISK FACTORS OF A TACTICAL LEVEL MISSION BY MEANS OF THE ELECTRE METHOD

**Author:** MICLAUS, Simona; RACHITAN, Daniela

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The paper presents a mathematical model based on the inclusion of near-to-normal level risk factors that may influence the tactical missions for an IT application of determination of optimal variants. The application was developed in the framework of a research project entitled: "Optimization of capabilities for tactical missions' preparation in the field of national defence and security". This was carried out in the C++Builder environment. The decisional method used in the IT application uses the Electre method.

**Publication title:** Defense Resources Management in the 21st Century

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## BUREAUCRACY

**Author:** POPA, Brândusa

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** Bureaucracy is derived from the word bureau, used from the early 18th century in Western Europe. Bureaucracy thus basically means the power of the office and the power of regulations. This social phenomenon is omnipresent in our lives, we cannot escape from it and that is why we should transform it from something negative into something positive. There is an ongoing controversy about bureaucracy, namely the perversion of means and ends so that means become ends in themselves. The suggestion here is that, left uncontrolled, the bureaucracy will become increasingly self-serving and corrupt, rather than serving society; we cannot abolish it so we should transform it into something that could increase our efficiency.

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## INFORMATION SECURITY MANAGEMENT IN WIRELESS NETWORKS

**Author:** SORA, Daniel

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** Wireless cellular technology has made the cellular phone a must-have accessory that enables us to instantly communicate with friends, relatives, and business associates. Similarly, computers can also be free of wired connections when they are part of a wireless local area network (LAN). However, with this increased freedom comes increased risk of information compromise, particularly in wireless LANs. This paper explains wireless LAN technologies and addresses the associated wireless network security vulnerabilities and safeguards.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

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## **SUGGESTIVE ACCELERATED LEARNING AS A CONTEMPORARY HOLISTIC METHOD OF TEACHING AND LEARNING**

**Author:** TEODORESCU, Constantin

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** Accelerated learning is the most advanced learning method used nowadays. It is a total system for speeding and enhancing both the design and learning process. Based on the latest brain research, it has proved its ability to increase learning effectiveness while saving time and money. Many of today's leading organizations and educational institutions are benefiting from the power of accelerated learning.

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**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

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## THE REENGINEERING OF ATYPICAL MILITARY EQUIPMENT

**Author:** POPA, Vasile

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** This article describes the reengineering of military equipment applied in the field of production. According to Hammer and Champy, (1993), reengineering is "the fundamental rethinking and radical redesign of business processes to achieve dramatic improvements in critical, contemporary measures of performance, such as cost, quality, service, and speed." Romanian Armed Forces business process reengineering is a radical improvement approach that critically examines rethinks, and thinks, redesigns mission product and service processes within a political environment. It achieves dramatic mission performance gains from multiple customer and stakeholder multiple perspectives. It is a key part of a process management approach for optimal performance that continually evaluates, adjusts or removes processes.

**Publication title:** Defense Resources Management in the 21st Century

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**Publication date:** 2006

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## **ROMANIA'S DEFENSE INDUSTRY AFTER THE ESTABLISHMENT OF THE WARSAW TREATY (1955-1968)**

**Author:** OPRIS, Petre

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** On 14 May 1955, Romania became one of the eight member states of the Warsaw Treaty. On this occasion, the Romanian authorities assumed certain economic roles within the pact. In order to be able to meet the financial challenges incurred in this respect, Kremlin supported the process of making Russian patented ammunition, weaponry and other special products in Romania.

**Publication title:** Defense Resources Management in the 21st Century

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**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

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**Database:** ProQuest Central

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## **THE INDIVIDUAL FEATURES OF THE HUMAN IRIS USED IN SECURITY BIOMETRIC TECHNOLOGIES**

**Author:** CHERECHES, Tudor; BONDARCIUC, Ala

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** This paper presents some results regarding a prospective study in the evaluation of the methods and techniques of the components of the electronic biometric systems as a basis in the future elaboration of the special equipment and of the biometric systems in order to certify the workers of the computer networks and the major importance objectives. This paper comprises more aspects regarding the methodology, management and implementation of the electronic biometric systems. A special part of this paper is the study of the individual features of the iris as the most stable biometric system related to the actual trends in using the electronic biometric systems to screen the health state.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

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## **OUTSOURCING MANAGEMENT IN THE DEFENSE FIELD**

**Author:** DUTU, Petre; DUTU, Viorica

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The outsourcing of several defense activities and services cannot be improvised. It must be conceived, organized and run according to an adequate strategy and legislation in the service execution field. The process of outsourcing must be a very rigorous one and needs agility, evolution, transparency, proximity and feedback. The utility of outsourcing corresponds to the necessity to concentrate on saving sources. This can be obtained by means of rationalization of organizations and structures, especially by reinforcing the mutual collaboration between the Ministry of Defense and other ministries and structures which can meet this need for optimal function.

**Subject:** Outsourcing; Defense industry; Legislation

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

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## ASPECTS REGARDING TRANSFORMATION AND DECISION-MAKING IN THE ROMANIAN MILITARY SYSTEM

**Author:** TATAR, Livia

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** Transformation is a complex and difficult process whose success cannot be easily assessed due to its numerous implications and deep impact upon organizational culture and managerial practices in general, among which decision-making plays a crucial role. The hereby paper does not attempt to solve the challenges deriving from this, but rather raise awareness upon these concepts and encourage similar further endeavors.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## THE OPTIMIZATION OF WARFARE ACTIONS IN THE MODERN FIELD

**Author:** CARUTASU, Vasile; MICLAUS, Simona

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** Operational research is a young field in mathematics which emerged at the end of the 19th century and the beginning of the 20th century from the necessity to increase the productivity and efficiency in industrial, economic, financial and military fields. It is known that "operational research" as well as operation, operative part, strategy etc. were taken from the military field. There are a lot of problems which can be analyzed and solved with this theory. The models of operational research try to find the best solution to the phenomena that we study and are the most important device to optimize the decision-making process. Another important aspect is the need to understand it very well, to find the main parameters and to develop an accurate model which fits the practical results. In this paper we analyze the problem of optimisation of the use of the capabilities and resources that a commander has at his/her disposal.

**Publication title:** Defense Resources Management in the 21st Century

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

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## **A MATHEMATICAL MODEL AND IT APPLICATION FOR DECISION-MAKING UNDER CERTAINTY CONDITIONS BY MEANS OF THE MOMENTS METHOD**

**Author:** OANCEA, Romana; GIURGIU, Luminita

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The paper presents a mathematical model based on the inclusion of normal-level risk factors that may influence the tactical missions, for an IT application to determine optimal variants. The application was

developed in the framework of a research project entitled: "Optimization of capabilities for tactical missions' preparation in the field of national defence and security". This was carried out in the C++Builder environment. The decision-making method used in the IT application uses the method of moments.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## ORGANIZATION SYSTEMS USED IN DECISION MODELLING AT THE STRATEGIC LEVEL

**Author:** BUJOREANU, Iulian

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The paper analyzes the basic concepts for management information systems applied to any modern organizational system in the Romanian society. Besides the general model and the formal organization, it presents the typical organizational structures and their main characteristics. It introduces trends that might be undertaken when somebody in the tomorrow's leadership of the Romanian Ministry of Defense would manifest his/her real intentions on the path of involving effectiveness in what Romanian military do day by day.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## THE CONTEMPORARY HUMAN RESOURCES MANAGEMENT IN THE DEFENSE SYSTEM

**Author:** ZELIJKO, Gajic

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The way the human resources are managed is becoming a decisive factor of competing ability, growth and organization survival, and human resources are viewed as significant resources of the organization. The defense system is one of the most important state systems as it is one of the systems that has the largest number of personnel and the largest financial funds. In the period of transition and defense system reform, special attention should be paid to properly define and put into effect a human resources management policy.

**Publication title:** Defense Resources Management in the 21st Century

**Publication year:** 2006

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

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## **THE USE OF RE-ENGINEERING TECHNIQUES IN ACQUISITION PROGRAMS/PROJECT MANAGEMENT**

**Author:** POPA, Vasile

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** This paper describes reengineering techniques applied in different phases of military project acquisitions management. Improving the functional processes of the Department of Defense (DoD), acquisitions project management is a key element of reengineering activities and is critical to the success of the corporate information management initiative. Reengineering techniques are and will continue to be the driving force for major acquisitions process improvement efforts in DoD. The recognition of the importance of reengineering as a major factor in changing organizations has grown considerably in recent years. Reengineering is no longer viewed as a convenient way of getting work done; instead, it is quickly being recognized as a critical resource essential to today's organizations to maintain their competitive edge.

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**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## **ROMANIA'S INTEGRATION IN THE EUROPEAN UNION AND ITS CONSEQUENCES UPON NATIONAL DEFENSE AND SECURITY**

**Author:** DUMEA, Viorel

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The European Union by its European Security and Defense Policy (ESDP) enabled the design of a common defense structure and the adoption of the European Security Strategy. The latter, in its turn, contributed to the establishment of the Rapid Reaction Force with a view to managing crisis situations. Romania took proactive steps within the EU's endeavors to develop its military capabilities by reaffirming its full support and participation in these efforts. Consequently, Romania's defense and national security policies have to be aligned to the country's pledge for NATO and EU.

**Subject:** Defense industry; Nationalism; National security; Foreign policy

**Location:** Romania, Europe

**Company:** European Union

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

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**Journal subject:** MILITARY

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## **NATIONAL SECURITY BETWEEN THEORY AND PRACTICE**

**Author:** ANDRONIC, Benone; SITEANU, Eugen

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** According to the general theory of systems the national security as a big system, this relies on an inter-disciplinary theory resulting from the political-military, economic, social, cultural, scientific, etc. systems interaction, because both the theory of security and the practice of security assurance are permanently influenced and determined by the political, military, economic, social, cultural, diplomatic, judicial, etc. theory and practice. Consequently, the changes and trends in the policy, military art, economy, science, technology, culture etc. will be reflected in different ways in the national security. Some changes or trends in the nation's security are taken from the above mentioned domains, whereas some other trends are specific to security as a result of the synergy of the security system. The approach to such a large and fastidious topic requires intelligence, wisdom, but also courage, because the field of security is immense both in theory and in practice and the uncertainties the future has in store for us make our scientific application more difficult.

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**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

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## **MILITARY SCIENCES AS A FUNDAMENTAL COMPONENT OF MILITARY THINKING. THE ELEMENTS AND SUBJECT OF MILITARY SCIENCES**

**Author:** MARIN, Vasile

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The military science is an epistemological quality. It is related to the military field study, one of the oldest and more complex fields of the human society. Its complexity has required a special internal dynamics of the military science, and also a great range of relations with other scientific fields. Everything is connected with the idea of knowledge and explanation of the military phenomenon, a phenomenon which has caused numerous synopses of the natural evolution and the progress of the human society.

**Subject:** Armed forces; Epistemology; Political science; Military strategy

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

**Country of publication:** Romania

**Journal subject:** MILITARY

**Source type:** Conference Papers&Proceedings

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## ON THE USEFULNESS OF THE SAVAGE METHOD TO THE MATHEMATICAL MODELLING OF THE RISK FACTORS WITHIN A TACTICAL LEVEL MISSION

**Author:** BÂRSAN, Ghita; MOSTEANU, Dan

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The paper presents a mathematical model based on the inclusion of near-to-normal level risk factors that may influence the tactical missions, for an IT application to determine optimal variants. The application was developed in the framework of a research project entitled: "Optimization of capabilities for tactical mission's preparation in the field of national defense and security". This was carried out in the C++Builder environment. The decision-making method used in the informatic application uses the Savage method.

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**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

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## THE DECISION-MAKING PROCESS WITHIN THE ORGANIZATIONAL CONTEXT

**Author:** MOLDOVAN, Dorinel Ioan

**Publication info:** Defense Resources Management in the 21st Century . (2006).

[ProQuest document link](#)

**Abstract:** The hereby paper presents the importance of the decision-making process within the organizational context. The main actor is represented by the decision-maker, whose characteristics determine the quality of

the decision. At the same time, the importance of the external environment and the limits of rationality are shown in order to understand and accept the necessity for better education and training in management and organizational behavior.

**Subject:** Decision making models; Organizational behavior; Organizational structure

**Publication title:** Defense Resources Management in the 21st Century

**Pages:** n/a

**Publication year:** 2006

**Publication date:** 2006

**Year:** 2006

**Publisher:** Romanian National Defense University, Regional Department of Defense Resources Management Studies

**Place of publication:** Brasov

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**Journal subject:** MILITARY

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**Language of publication:** English

**Document type:** Conference Proceedings

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